



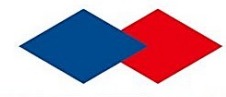


WE ALL WISH YOU A WONDERFUL HOLIDAY SEASON AND A HAPPY NEW YEAR 2022!

 <p>SHINAGAWA</p> <p>"Through the combination of cutting-edge expertise and forward thinking, SHINAGAWA researchers are committed to breaking new ground to ensure the best quality product and to always stand at the forefront of innovation when it comes to refractories."</p> <p>Abdoul-Fatih Moustapha Houssein Research Engineer</p>	 <p>SHINAGAWA</p> <p>"As a prominent part of SHINAGAWA's global proximity strategy, PT Shinagawa Refractories Indonesia is located in Jakarta, the heart of fast-developing Indonesia. We are here to grow and shape the future together with all of our local customers in Indonesia."</p> <p>Christian Haryadi Sales Manager PT Shinagawa Refractories Indonesia</p>	 <p>SHINAGAWA</p> <p>"Technology is the key to achieving our sustainable growth with our customers. SHINAGAWA's 145-year technology and our passion support a peaceful and beautiful future. We continue to pursue technological advancement for refractory industry, mold powders and the smiles of our customers."</p> <p>Haruhiko Misumi Director, Vice-General Manager - Finance Liaising Shinagawa Hefeng Metallurgical Material Co., Ltd.</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA prizes worldwide proximity - nearness in space, time and relationship on a global basis. Supporting every essential industry, we are always ready to serve our customers anywhere, anytime and for anything at all."</p> <p>Sakurra Kojima Strategic Planning - Overseas Business</p>	 <p>SHINAGAWA</p> <p>"The future of Steel comes from our work today. Don't settle on what has been done when we can forge what will be. At SHINAGAWA, we are ready to work with you."</p> <p>Andrew Skalicky Sales Engineer Shinagawa Americas</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA places the greatest importance on pursuing innovation and improvements, providing one-of-a-kind solutions to customers worldwide. Our R&D teams are strongly supported by state-of-the-art laboratory facilities, and we continue to make innovation for the future of refractories."</p> <p>Masanori Ogata Corporate Chief Technology Officer</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA, as a global company committed to providing satisfaction and trust to the related industries, we will be here, there and everywhere approach our customers' and partners' needs. We will listen to what the man and the woman said and be sure that we can work it out. Come together!"</p> <p>Takuya Fujita General Manager - Overseas Business</p>
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WE ARE THE FUTURE OF REFRACTORIES

 <p>SHINAGAWA</p> <p>"In East Asia, the ASEAN region, Oceania, Americas and India, SHINAGAWA has established strong business bases and yet continues to further expand its global reach through international collaboration and new investments."</p> <p>Ani Yamamoto Strategic Planning - Overseas Business</p>	 <p>SHINAGAWA</p> <p>"With globally recognized SHINAGAWA mold powder technology, Liaoning Shinagawa Hefeng Metallurgical Material provides the highest quality products and services to best meet the needs of customers. We will continue to grow further and faster to achieve customer trust and satisfaction."</p> <p>Dongfeng Zhang Director, Vice-General Manager - Production Liaising Shinagawa Hefeng Metallurgical Material Co., Ltd.</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA has great refractory products, but also has an excellent team of people with the dedication, experience and expertise to provide world class service for all customers."</p> <p>Graham Wilson Business Manager - Canada Shinagawa Americas</p>	 <p>SHINAGAWA</p> <p>"As a cornerstone of global refractory manufacturing, SHINAGAWA combines world class facilities with high quality product and excellent customer support to provide industry with the best refractory solutions."</p> <p>Rob Lavin Managing Director Shinagawa Refractories Australia</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA is committed to continuous improvement and the collaborative alignment of goals with our customer base; through the facilitation of relationships and social responsibility."</p> <p>Goco Krstevski Business Development & Sales Manager Shinagawa Refractories Australia</p>	 <p>SHINAGAWA</p> <p>"We ensure you that SHINAGAWA Refractories Indonesia commits to give you the best of us, because we have the most professional and competent people in the industry to solve your refractories problem."</p> <p>Lauw Lily Liana Office & Purchasing Manager PT Shinagawa Refractories Indonesia</p>	 <p>SHINAGAWA</p> <p>"During the last 145 years and for the next 200 and many more years, SHINAGAWA has been, and continue to be, a reliable manufacturer of refractories in various regions for various industries. We never stop challenging ourselves to be the best partner for our customers."</p> <p>Mitsuhiko Kallimura General Manager - Overseas Business</p>
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 <p>SHINAGAWA</p> <p>"At SHINAGAWA, we are not only in the business of selling a product and service, we provide exceptional technical expertise and support each customer with the idea of helping them to solve a problem or achieve a goal."</p> <p>David Botha Technical Sales and Service Manager Shinagawa Refractories Australasia New Zealand</p>	 <p>SHINAGAWA</p> <p>"There is no top. Always striving for further and higher heights. World's best group of researchers at SHINAGAWA unlocks the future of refractories by working closely with our customers worldwide."</p> <p>Masakazu Iida General Manager - Research Center</p>	 <h1>SHINAGAWA</h1>		 <p>SHINAGAWA</p> <p>"SHINAGAWA is the future of refractories. We have supported vital social infrastructure for over 145 years, and we will continue to advance refractory advancement, further and faster, for the next century to come."</p> <p>Hiroyuki Fujiwara President & CEO</p>	 <p>SHINAGAWA</p> <p>"When we talk about service and quality, SHINAGAWA Refractories Indonesia takes it seriously because our goal is to help find the best solutions and provide services according to customer needs."</p> <p>Jessica Thomas QC Engineer & Production Manager PT Shinagawa Refractories Indonesia</p>
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 <p>SHINAGAWA</p> <p>"SHINAGAWA, a comprehensive refractory company that integrates R&D, manufacturing and sales, is a trusted name in the global steel, cement, glass, lime and other industries. In the past 145 years, our presence has been indispensable to support social development and progress. Every member of our Overseas Business Division is a pride to connect SHINAGAWA to all over the world, continues to strive for excellence in better serving our customers all over the world."</p> <p>Bi Zhang Manager, Sales & Marketing - Overseas Business</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA, one of the world's most iconic Refractory and Mold Powder brand, has a legacy of state of art craftsmanship and technology. SHINAGAWA is dedicated to not only quality excellence but also sustainable solutions to environmental issues."</p> <p>Tatsuhiko Kimoto General Manager - Overseas Business</p>	 <p>SHINAGAWA: 145 YEARS OF DEDICATION TO SUPPORT VITAL SOCIAL INFRASTRUCTURE</p>  <p>SHINAGAWA: 145 YEARS OF PASSION AND COMMITMENT TO QUALITY</p>		 <p>SHINAGAWA</p> <p>"SHINAGAWA achieves organisational excellence through the development, implementation and continual improvement of effective management systems integrating quality, the environment and work, health and safety activities."</p> <p>Curtis Kain Quality Manager Shinagawa Refractories Australasia</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA will be there for our customers worldwide. We are reachable where you need us most, with solutions and improvements you need most. Our first-rate refractory products perform to the greatest degree."</p> <p>Heiki Miki Division Director - Overseas Business</p>
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 <p>SHINAGAWA</p> <p>"SHINAGAWA is committed to ongoing Research and Development to ensure the changing needs of our customers are met. Our dedicated R&D team are strongly supported by state of the art laboratory facilities."</p> <p>Nathan Leicht Technical Manager Shinagawa Refractories Australasia</p>	 <p>SHINAGAWA</p> <p>"With a focus on Safety, Quality and Excellence, SHINAGAWA is leading the global refractory market with a highly skilled diverse and devoted team of people. Working closely with you, there is no limit to what we can achieve together."</p> <p>Kaoutar Anhour Research Engineer</p>	 <p>SHINAGAWA</p> <p>"Creating excellence for customers is our core corporate culture at Liaoning Shinagawa Hefeng Metallurgical Material. This is the very reason why we have grown to become the leading global supplier of mold powders and refractory products."</p> <p>Ti-Guang Wen Sales & Technical Vice-General Manager Liaoning Shinagawa Hefeng Metallurgical Material Co., Ltd.</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA is fully committed to support our customers worldwide with our innovative products, quality services and personalized refractory solutions."</p> <p>Toshihiko Kaneshige Senior Manager - Executive Officer</p>	 <p>SHINAGAWA AMERICAS</p> <p>"With State-of-the-Art Manufacturing and Research Facilities, knowledgeable and experienced employees, SHINAGAWA Refractories is ready to supply your refractory and ceramic needs with dependable and advanced products today and into the future."</p> <p>Steve Campbell Executive V. P. Sales & Technology Shinagawa Americas</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA's future lies in the talents and potential of our international team. We devise strategies and customize refractory solutions for our global clientele. We also encourage and inspire from within."</p> <p>Masayuki Negishi General Manager - Strategic Overseas Business Planning</p>	 <p>SHINAGAWA</p> <p>"Starting with a strong and persistent desire, we established PT SHINAGAWA Refractories Indonesia to help local industries gain access to the highest qualities and performances that they are always looking for."</p> <p>Emmy Sunarto Director PT Shinagawa Refractories Indonesia</p>
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 <p>SHINAGAWA</p> <p>"PT Shinagawa Refractory Indonesia deeply reflects SHINAGAWA's approach towards refractory engineering advancement. It is all about the needs of each customer. For Indonesian customers too, our dedicated engineers will explore the ultimate solution for each specific application."</p> <p>Nuri Kurniawan Engineer PT Shinagawa Refractories Indonesia</p>	 <p>SHINAGAWA</p> <p>"PT Shinagawa Refractories Indonesia is dedicated to support a rapid industrial growth in Indonesia. For cement, chemicals, power, ferrous and non-ferrous and all other essential industries, SHINAGAWA Indonesia finds the best and most unique solution for each customer."</p> <p>Andik Trisdianto Sales & Technical Director PT Shinagawa Refractories Indonesia</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA's Western Australian Operation is the major refractory supplier to the emerging Lithium Hydroxide Industry while continuing to support our other established mineral processing customers throughout Western Australia from our recently upgraded and expanded Kwinana manufacturing facility."</p> <p>Glen Regul Site Manager - Western Australia Shinagawa Refractories Australasia</p>	 <p>SHINAGAWA</p> <p>"SHINAGAWA is proud of providing World Class Refractory Solution - High Quality Products & Excellent Installation Service - to Indonesian Market."</p> <p>Hiroshi Nakamura President PT Shinagawa Refractories Indonesia</p>	 <p>SHINAGAWA</p> <p>"Trust is the greatest asset in running the business, more important than anything else. You will find the best of it at SHINAGAWA Refractories Indonesia, no matter when, no matter where."</p> <p>Herlina Victoriani Finance & Accounting Manager PT Shinagawa Refractories Indonesia</p>	 <p>SHINAGAWA</p> <p>"With a focus on proximity, SHINAGAWA has strategically expanded its overseas business. We continue to further extend our global reach to support each and every customer in essential industry worldwide."</p> <p>Toru Kawana Manager, Sales & Marketing Overseas Business</p>	 <p>SHINAGAWA</p> <p>"From iron and steel to cement and many other essential industries, SHINAGAWA offers series of products and services every day we gain experience and build expertise in refractories. Through sincere communication, we find optimal solutions with each and every customer."</p> <p>Yuri Koral Sales - Steel Electric Furnaces & Cement Industries</p>
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